

**PART 1: REVIEW OF MEDIUM TERM SECTOR STRATEGY (MTSS) CONTENT AND PROCESS STANDARDS IN FOUR SECTORS: LAGOS STATE: 2015 – 2017**

**Part I a: Content Standards**

No	Content Standard	Education	Health <sup>1</sup>	Environment <sup>2</sup>	Industry and Commerce
1	Objectives are output and outcome based, and the sector strategy includes Key Performance Indicators (KPIs) (SEAT 2).				
2	Sector Strategies cover three years, and rolling versions demonstrate changes made on the basis of performance reviews.				
3	Sector Strategy demonstrates specific means of achieving or contributing to the achievement of relevant Policy Statements in the State Development Plan. <sup>3</sup>				
4	It is possible to discern in the Sector Strategy consistency with National and Regional Policy Guidelines (SEAT 4). <sup>4</sup>				
5	Sector Strategies incorporate reference to cross government and cross-stakeholder working (SEAT 5). <sup>5</sup>				
6	Sector Strategies are financially feasible (SEAT 1B). <sup>6</sup>				
7	Evidence including research findings are used in the development of strategies. (SEAT 3). <sup>7</sup>				
8	Sector strategies demonstrate that there is the human resource and organisational capacity to implement them (SEAT 6).				
9	Sector strategies demonstrate that public views have been taken into account (SEAT 7).				
10	Sector strategies demonstrate their contributions to Millennium Development Goal (MDG) achievement and to Gender and Social Inclusion (G&SI) targets. <sup>8</sup>				

<sup>1</sup> Report incomplete and not yet signed off by the Commissioner

<sup>2</sup> Report incomplete but signed off by the Commissioner as a working document

<sup>3</sup> Programmes and projects are specified for each strategy

<sup>4</sup> The Tables of Strategies and Programmes don't show National and State strategies but they are implied.

<sup>5</sup> Development partners and other groups who are active in the sector are presented in the report

<sup>6</sup> Programmes are within the budget ceiling but this does not necessarily indicate financial feasibility.

<sup>7</sup> Ministry of Environment left the table blank. It could be that their report is still incomplete

<sup>8</sup> Ministries of Education, Industry and Environment MTSSs make no mention of G&SI but in Education G&SI issues are treated indirectly

**Part 1b: Process standards**

No	Process Standard	Education	Health	Environment	Industry and Commerce
1	Politicians and the Central Planning Ministry are providing timely annual policy guidance and envelopes, based upon the State Development Plan (SDP), within which sector strategy can be developed (SEAT 1A). <sup>9</sup>				
2	Approaches to achieving public involvement in strategy making are understood and utilised (SEAT 7). <sup>10</sup>				
3	Strategies are published, and a political commitment to implement them is being made – attached to service charters where appropriate (SEAT 8). <sup>11</sup>				
4	MTSS teams (or committees or focus groups) in each “sector” have been established, and receive support on how to develop MTSS according to all the contents standards listed adjacent from the Central Planning Ministry (SEAT 2).				
5	Sector strategies are developed into (or iteratively on the basis of) sector implementation or action plans. <sup>12</sup>				

<sup>9</sup> Ministry of Economic, Planning and Budget provided Roll over guidelines to all MDAs

<sup>10</sup> Stakeholders were invited to the MTSS ‘Strategy making’ sessions

<sup>11</sup> MTSS were signed by the respective Commissioners. Copies of the MTSS are available at the MDA but not published in the sense that a member of the public can purchase the document.

<sup>12</sup> All MTSSs emphasise implementation in the reports

**PART 2: HISTORICAL DATA: REVIEW OF CONTENT STANDARDS AS WORKED BY LAGOS STATE IN THE PAST**

**Education**

<b>Standard</b>	<b>2010-2012</b>	<b>2011-2013</b>	<b>2012-2014</b>	<b>2013-2015</b>	<b>2014-2016</b>	<b>2015-2017</b>
1. Outputs and KPIs are present in the MTSS						
2. MTSS covers 3 years with later rollover versions benefiting from performance reviews.						
3. MTSS shows how to contribute to the achievement of SDP outputs.						
4. Consistency of MTSS with national and regional policies is discernible.						
5. MTSS includes references to cross-government and/or cross-stakeholder working.						
6. MTSS is financial feasibility (i.e. it is within indicative budget ceilings).						
7. MTSS is evidence based (i.e. based on research findings, etc.).						
8. There is evidence on human resource and organisational capacity to implement MTSS.						
9. It is evidence that public views were taken into account in the development of the MTSS.						
10. MTSS demonstrates its contributions to MDGs achievement and to G&SI targets.						

## Health

Standard	2009-2011	2010-2012	2011-2013	2012-2014	2013 - 2015	2014-2016	2015-2017
1. Outputs and KPIs are present in the MTSS.	Yellow			Yellow	Yellow		
2. MTSS covers 3 years with later rollover versions benefiting from performance reviews.	Red			Green	Green		
3. MTSS shows how to contribute to the achievement of SDP outputs.	Green			Green	Green		
4. Consistency of MTSS with national and regional policies is discernible.	Green			Yellow	Green		
5. MTSS includes references to cross-government and cross-stakeholder working.	Yellow			Red	Red		
6. MTSS is financial feasibility (i.e. it is within indicative budget ceilings).	Yellow			Green	Yellow		
7. MTSS is evidence based (i.e. based on research findings, etc.).	Green			Green	Red		
8. There is evidence on human resource and organisational capacity to implement MTSS.	Yellow			Green	Yellow		
9. It is evidence that public views were taken into account in the development of the MTSS.	Green			Yellow	Red		
MTSS demonstrates its contributions to MDGs achievement and to G&SI targets.	Green			Yellow	Green		

## Environment

Standard	2010-2012	2011-2013	2012-2014	2013-2015	2014-2016	2015-2017
1. Outputs and KPIs are present in the MTSS.						
2. MTSS Covers 3 years with later rollover versions benefiting from performance reviews.						
3. MTSS shows how to contribute to the achievement of SDP outputs.						
4. Consistency of MTSS with national and regional policies is discernible.						
5. MTSS includes references to cross-government and/or cross-stakeholder working.						
6. MTSS is financial feasibility (i.e. it is within indicative budget ceilings).						
7. MTSS is evidence based (i.e. based on research findings, etc.).						
8. There is evidence on human resource and organisational capacity to implement MTSS.						
9. It is evidence that public views were taken into account in the development of the MTSS.						
10. MTSS demonstrates its contributions to MDGs achievement and to G&SI targets.						

## Industry and Commerce

Standard	2013 – 2015	2013 – 2015	2013 – 2015
1. Outputs and KPIs are present in the MTSS.			
2. MTSS covers 3 years with later rollover versions benefiting from performance reviews.			
3. MTSS shows how to contribute to the achievement of SDP outputs.			
4. Consistency of MTSS with national and regional policies is discernible.			
5. MTSS includes references to cross-government and cross-stakeholder working.			
6. MTSS is financial feasibility (i.e. it is within indicative budget ceilings).			
7. MTSS is evidence based (i.e. based on research findings, etc.).			
8. There is evidence on human resource and organisational capacity to implement MTSS.			
9. It is evident that public views were taken into account in the development of the MTSS.			
10. MTSS demonstrates its contributions to MDGs achievement and to G&SI targets.			